



ENERGY SOLUTIONS FOR THE GREEN TRANSITION

COMPANY PRESENTATION

MARCH 2026

The background of the slide is an aerial photograph of a large dam and reservoir. The dam is a long, curved concrete structure with a road on top. A white truck is visible on the road. The reservoir is filled with water, and the surrounding landscape is lush green with trees and hills. The sky is blue with some clouds. A large blue triangle is overlaid on the image, pointing downwards.

ANDRITZ

GLOBAL MEGATRENDS IN A CHANGING WORLD



Climate change



Energy transition



Digitalization



HYDROPOWER AND STRONG GRIDS THE BACKBONE OF THE GREEN TRANSITION



Hydropower



Renewable electricity, flood mitigation,
irrigation, water supply and navigation

Grid and electricity



Industry, transportation,
heating, cooling, lighting

Storage



Energy balancing, stabilizing of the grid,
peak load generation

GLOBAL HYDROPOWER MARKET

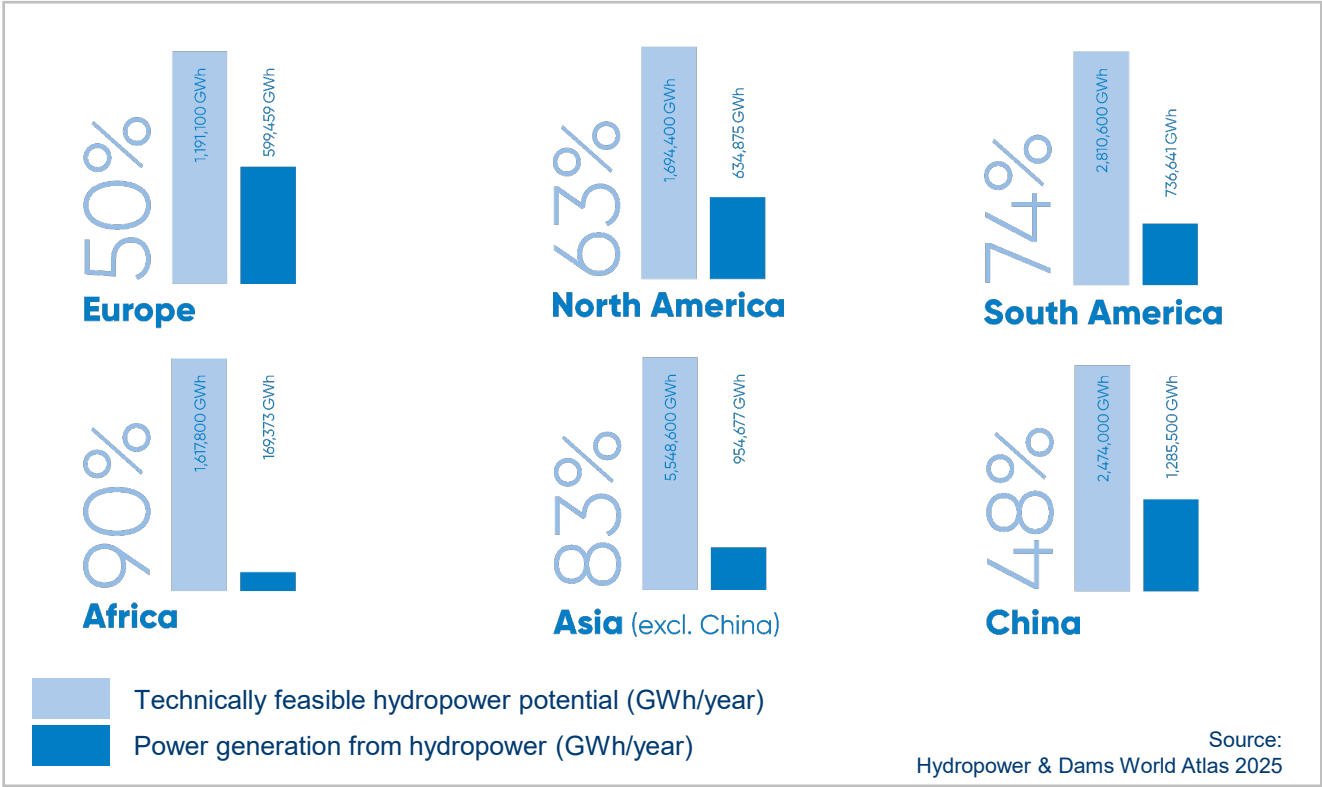
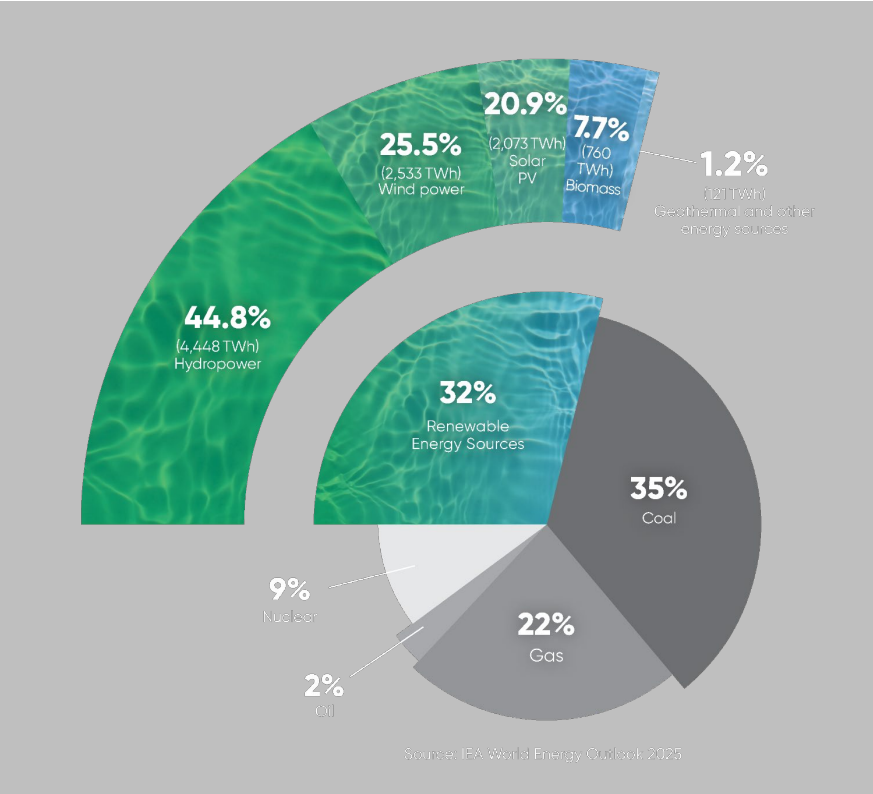


Hydropower generation

~4,381 TWh/year

Technically feasible potential

~15,338 TWh/year



HYDROPOWER ENERGY SCENARIO 2050



1

Pumped storage

4

Low head

6

Tidal lagoon

Ultra low head

5

Tidal current array

7

Substation

9

Substation

9

Run-of-river

2

3

Small hydropower

Hybrid (hydro and solar)

8

“FROM WATER-TO-WIRE”

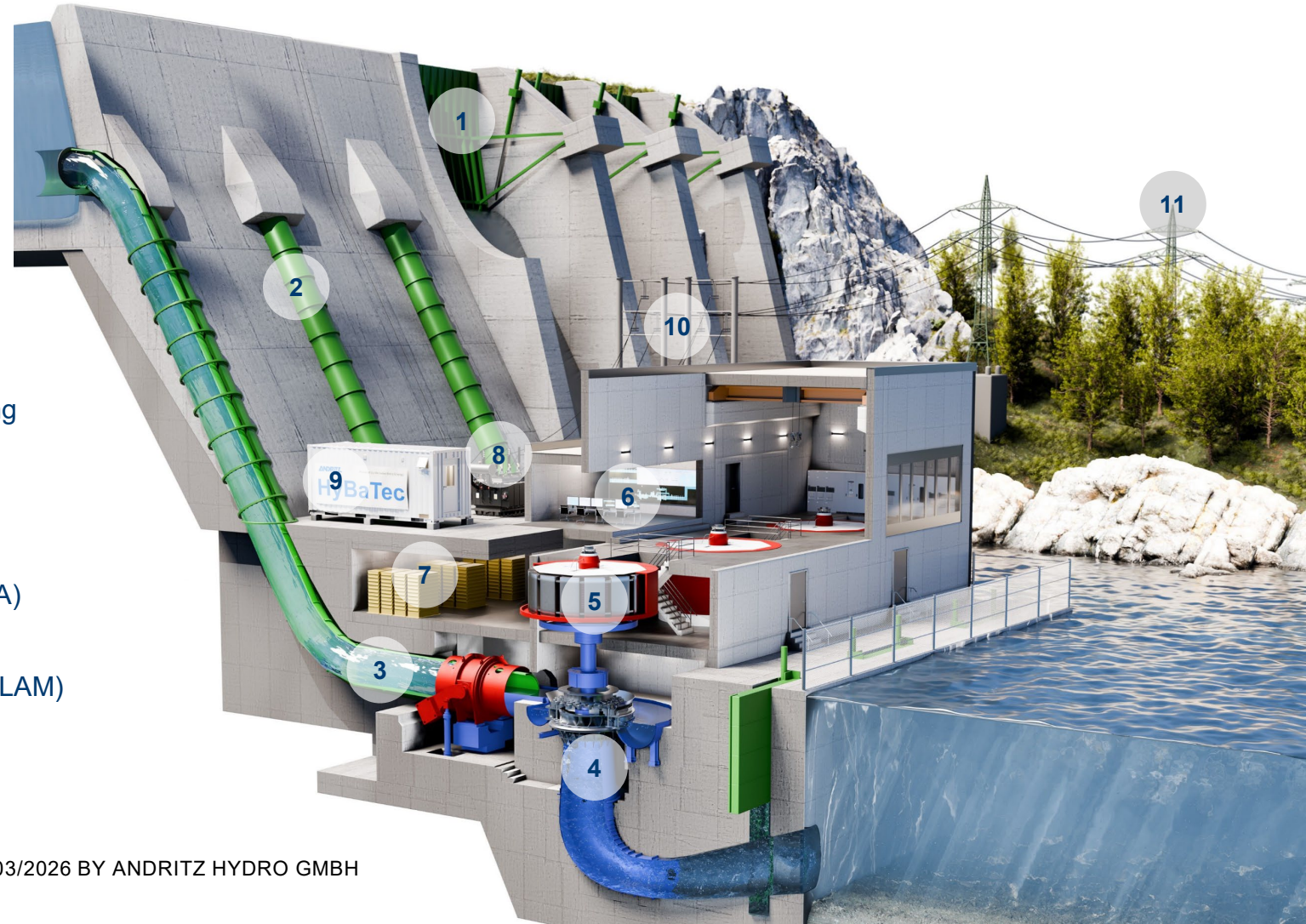
Support for the whole lifecycle of a hydropower plant

Products and solutions

- 1 Gates
- 2 Penstocks
- 3 Inlet valve
- 4 Turbine
- 5 Generator
- 6 Automation, control and protection
- 7 Medium voltage switchgear
- 8 Power transformer
- 9 Large battery storage
- 10 High voltage switchgear
- 11 Transmission line

Services

- Early Contractor Involvement (ECI)
- Plant assessment and optimization
- Modernization
- Model test
- Manufacturing
- Installation and commissioning
- Training
- Spare part service
- Digital service
- Longterm Maintenance (LTMA)
- Operation assistance
- Lifetime Asset Management (LAM)



FROM THE PIONEERS OF TECHNOLOGY TO A MODERN MARKET LEADER

THE PIONEERS CREATED THE FOUNDATION

Project and technology highlights

- 2025** Largest Rehabilitation project in Africa (Cahora Bassa, Mozambique)
- 2022** First GW pumped storage plant in India (Gandhisagar, India)
- 2021** Co-located energy plant (Kidston, Australia; PSP, solar, wind)
- 2020** World's first fully integrated renewable energy storage (Pinnapuram, India; PSP, Solar, Wind)
- 2016** First commercial tidal current array unit (Meygen, Scotland)
- 2012** World largest Hydromatrix plant (Ashta, Albania)
- 2011** World largest Bulb turbines (Jirau and St. Antonio, Brazil)
- 2008** World largest tidal power plant (Sihwa, South Korea)
- 2008** 770 MW Francis turbine (Simon Bolivar, Venezuela)
- 2002** First var speed motor-generator outside Japan (Goldisthal, Germany)
- 1991** World largest manifold (Tarbela, Pakistan; world record)
- 1896** First large commercial hydropower plant
- 1892** Foundation of Pichlerwerke, Austria
- 1839** First turbine supplied
- 1805** Foundation of Escher Wyss & Cie, Switzerland

Our Pioneers

AFI - ANDRITZ – Ateliers des Charmilles –
Ateliers de Constructions Mécaniques de Vevey (ACMV) –
Baldwin-Lima-Hamilton – Bell – Bouvier – Boving – C.E.G.B. –
Dominion Engineering – ELIN – English Electric - Escher Wyss –
Finnshtytan – GE Hydro – GE Hydro Inepar – General Electric –
Hammerfest Strom – Hemi Controls - HMI Construction –
Hydro Vevey – I.P.Morris - KAMEWA KMW – Kvaerner –
Moeller – NOHAB – Pelton Water Wheel – Pichlerwerke –
Precision Machines – SAT - Sulzer Hydro – Tampella –
VA TECH HYDRO – VOEST – Voest MCE – Waplan

(alphabetical order)



Global expertise — proven technology, trusted worldwide

World market leader in equipment for hydraulic power generation

- Complete range up to more than 800 MW
- >185 years of experience in turbine design
 - 33,500+ turbines (498,000+ MW) installed = 20% of all operational turbines worldwide
- >135 years of experience in electrical engineering
 - 5,400+ generators (440,000+ MVA) installed
- comprehensive operation and maintenance services for entire hydropower plants

Spotlight on growth beyond our hydropower business:

- Power grid solutions, synchronous condensers, turbo generators
- State-of-the-art digital solutions
- Ocean energy solutions and controllable pitch propellers

40+ countries
50+ locations
6,300+ employees*

* Figures as of end of 2025

ISO 9001:2015
Quality Management

ISO 14001:2015
Environmental Management

ISO 45001:2018
Occupational H&S Management

ISO 19600:2014
Compliance Management

ISO 27001:2013
Information Security Management

ISO 37001:2016
Anti-bribery Management

ISO 55001:2014
Asset Management



Facts and figures*

Order intake
2,516.1 MEUR

Order backlog
4,535.2 MEUR

Revenue (Sales)
1,728.5 MEUR

EBITA
113.1 MEUR

Global employees
6,300+

* as of end of 2025

Hydropower Solutions



Greenfield and large modernization
Small hydropower up to 30 MW/unit
Tidal power/current solutions
Controllable pitch propellers

Lifetime and Digital Services



Modernization, rehabilitation, upgrade, uprate
Automation, digitalization, cybersecurity
Operation & Maintenance
Asset management, small services

Grid Solutions



Synchronous condensers
Turbo generators up to 350 MVA/unit
Service and maintenance



PUMPED STORAGE – ENABLER OF THE GREEN ENERGY TRANSITION

Facilitating the integration of larger shares of variable renewables

SCOPE:

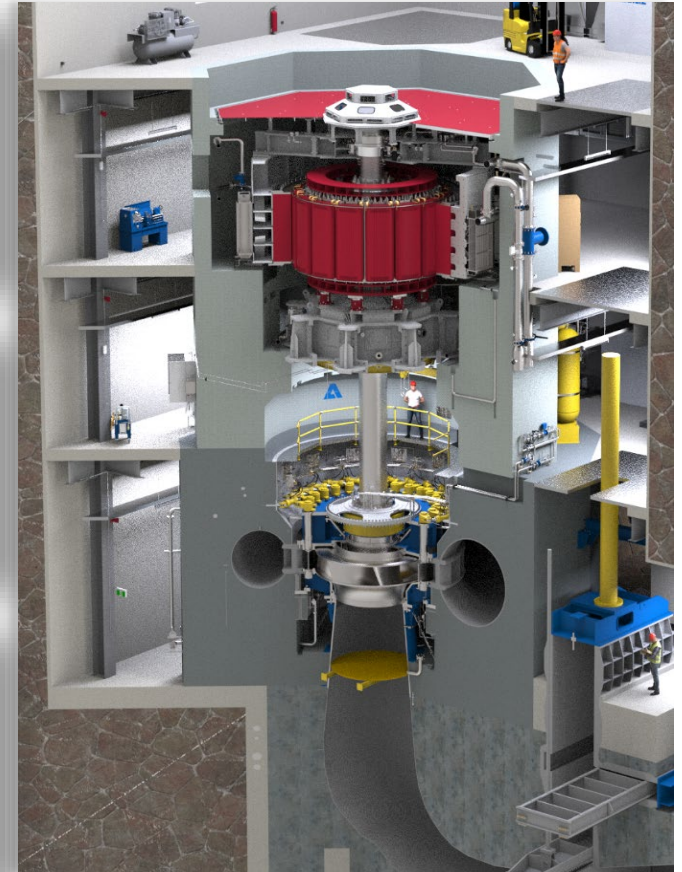
- Pumped storage solution "from water-to-wire"
- Part of different co-located renewable energy technologies
- Standardized solutions for cycle time reductions

HIGHLIGHTS:

- Fixed or variable speed; Pumped storage and joint operation

APPLICATIONS:

- Short-/mid-term storage
- Grid stabilization
- Hybrid solutions (co-located PSP, solar and wind)





SYNCHRONOUS CONDENSER – HIGH INERTIA FOR GRID STABILITY

Balancing grid volatility effected by wind and solar

SCOPE :

- Standardized air-cooled from 50 to 330 MVar/unit

HIGHLIGHTS:

- High inertia, low losses, dynamic behavior
- High robustness through salient pole design
- High short circuit power

APPLICATIONS:

- Power grid stability
- Dynamic voltage support
- Reactive power

**World's largest air-cooled
salient pole synchronous condenser**





LIFETIME SERVICES – SAFEGUARD FOR YOUR EXISTING ASSETS

Extension of lifetime and improvement of performance

SCOPE:

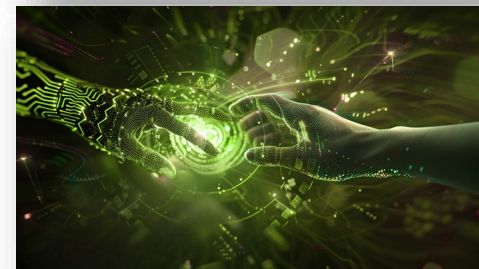
- Modernization, refurbishment, upgrade, and uprate
- Capacity/efficiency increase
- Operation & Maintenance, asset management
- Services and spare part management

HIGHLIGHTS:

- Lifetime extension
- Emergency support

APPLICATIONS:

- Full-liner for brownfield plants
- Longterm Maintenance Agreements (LTMA) and Lifetime Asset Management (LAM)



DIGITALIZATION AND AUTOMATIZATION – ENABLER OF SEAMLESS AND SECURED OPERATION



Future proven solutions for secured asset operation

Scope:

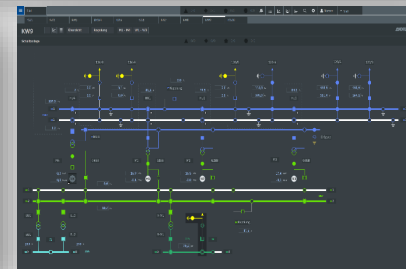
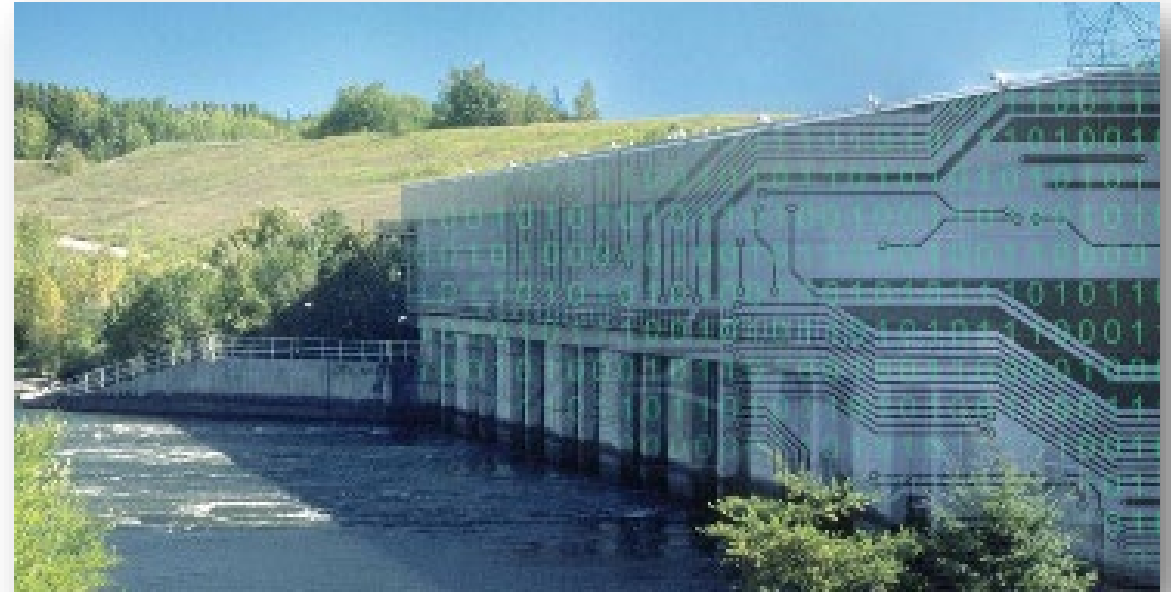
- Modernization, refurbishment, upgrade
- Modern digital solutions for seamless and secure access
- Automation solutions from unit level to full fleet control

HIGHLIGHTS:

- Digital Operation & Maintenance
- Cybersecurity
- Digital Twin and digital simulator

APPLICATIONS:

- Integrated automation for local/remote operation





CREATING GROWTH THAT MATTERS

YOUR GLOBAL PARTNER FOR HYDROPOWER SOLUTIONS

Follow us:



andritz.com/hydropower



contact-hydro@andritz.com



linkedin.com/company/andritz-hydro



andritz.com/hydronews (online and APP)



LEGAL DISCLAIMER



© ANDRITZ AG 2026

This presentation contains valuable, proprietary property belonging to ANDRITZ AG or its affiliates (“the ANDRITZ Group”), and no licenses or other intellectual property rights are granted herein, nor shall the contents of this presentation form part of any sales contracts which may be concluded between the ANDRITZ Group companies and purchasers of any equipment and/or systems referenced herein. Please be aware that the ANDRITZ Group actively and aggressively enforces its intellectual property rights to the fullest extent of applicable law. Any information contained herein (other than publicly available information) shall not be disclosed or reproduced, in whole or in part, electronically or in hard copy, to third parties. No information contained herein shall be used in any way either commercially or for any purpose other than internal viewing, reading, or evaluation of its contents by recipient and the ANDRITZ Group disclaims all liability arising from recipient’s use or reliance upon such information. Title in and to all intellectual property rights embodied in this presentation, and all information contained therein, is and shall remain with the ANDRITZ Group. None of the information contained herein shall be construed as legal, tax, or investment advice, and private counsel, accountants, or other professional advisers should be consulted and relied upon for any such advice.

All copyrightable text and graphics, the selection, arrangement, and presentation of all materials, and the overall design of this presentation are © ANDRITZ Group 2026. All rights reserved. No part of this information or materials may be reproduced, retransmitted, displayed, distributed, or modified without the prior written approval of Owner. All trademarks and other names, logos, and icons identifying Owner’s goods and services are proprietary marks belonging to the ANDRITZ Group. If recipient is in doubt whether permission is needed for any type of use of the contents of this presentation, please contact the ANDRITZ Group at welcome@andritz.com.